# alternergy



# contents



Alternergy would like to thank its sustainability consultants, **Raoul Pérez** and **Ryan Bestre**, for their guidance in the drafting of this 2021 Sustainability Report.

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# about this report

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This is the inaugural Sustainability
Report of Alternergy Holdings
Corporation presenting its strategy
for sustainability in terms of
economic, social, and governance,
as well as its commitment to
the United Nations Sustainable
Development Goals.

This report was prepared in accordance with the Global Reporting Initiative (GRI) Standards Core option which includes the GRI Disclosures on Stakeholder Engagement and Materiality Topics among other topics as contained in the GRI Content Index. The report also includes references to GRI Disclosures 102-40 (Stakeholder Engagement) and 102-49 (Reporting Practice) as seen in various sections of the report. Further, this is in compliance with the Securities and Exchange Commission Memorandum Circular No. 4 Series of 2019: "Sustainability Reporting Guidelines for Publicly Listed Companies." No External Assurance was used.



# message from the chairman

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The COVID-19 pandemic has made us shift our perspectives, putting more importance on people, the environment, and sustainability. At Alternergy, these have always been part of our priorities. In this inaugural Sustainability Report, we will put a spotlight on the way we do our business which is guided by our quadruple bottom line philosophy. That is, ensuring financial profitability while contributing to carbon mitigation and community development, and promoting employee satisfaction.

As a bright spot for renewable energy investors, Alternergy is focusing on developing renewable power projects in the Philippines. Rising electricity demand, significant renewable energy resources, conducive tariffs, and a comprehensive Renewable Energy Law are good indicators for renewable energy investment.

Consistent with our thrust for environmental sustainability, our portfolio of assets is expected to avoid 139,090 tons of carbon dioxide equivalent. Not only do we generate electricity that reduces emissions, but our electric production also does not negatively affect air and water quality. We, likewise, do our best to conduct project activities that are in harmony with nature.

For our host communities, we provide financial support for

impact-driven initiatives on the environment, health, education, and livelihood. We proactively respond to disasters wherein, in the past few years, we were able to distribute relief goods in typhoonstricken areas. During the pandemic, we donated medical equipment, PPE and meals for frontliners, and rice and cash for low-income families.

Finally, we acknowledge the collective effort of our employees in achieving our milestones as a company. Thus, we strive to keep employee satisfaction high by cultivating a work environment that is balanced, challenging, and fun. Aside from compensation and benefits, we constantly create opportunities for self-development and career growth for all employees. In response to COVID-19, workfrom-home set-up was established, and health and safety guidelines were put in place.

As we are slowly transitioning to a new normal, we commit to working towards a better normal. We believe, with the support of our stakeholders, we can create a future that is regenerative, equitable, and truly sustainable.

Sincerely,

Vincent S. Pérez, Jr.

# message from the president

102-14



The latest report from the Intergovernmental Panel on Climate Change once again highlights the severity and worsening impacts of climate change, the warning of reaching irreversible tipping points, and the urgency of reducing greenhouse gas emissions.

As a renewable energy developer, Alternergy recognizes its role in contributing to climate mitigation.

The climate crisis and COVID-19 recovery can be addressed through the expansion of renewable energy in the Philippines. Coal remains to have the largest share in the country's energy mix and there is still untapped development potential for renewables.

Alternergy is capitalizing on this.

Since 2008, the company has served as a clean energy pioneer in the Philippines, bringing to life standard-setting wind, solar, and hydro, floating solar and battery storage power projects that pave the way for future renewables growth. Currently, Alternergy has 67.24 MW of installed renewable power. Rapid growth is anticipated with a pipeline of assets under development, with potential installed capacity of up to 1,465 MW.

Renewable energy can diversify the energy sources of the Philippines by reducing its reliance on imported fossil fuels thereby contributing to energy security.
Other benefits are emission
reduction, job generation,
and cleaner air. In addition,
electricity prices in isolated places
can be reduced. At Alternergy,
we see renewables as the way to
go. It is a solution to climate change,
it can build resilience, and it can
foster economic development.
We hope you continue working
with us towards this endeavor.

Sincerely,

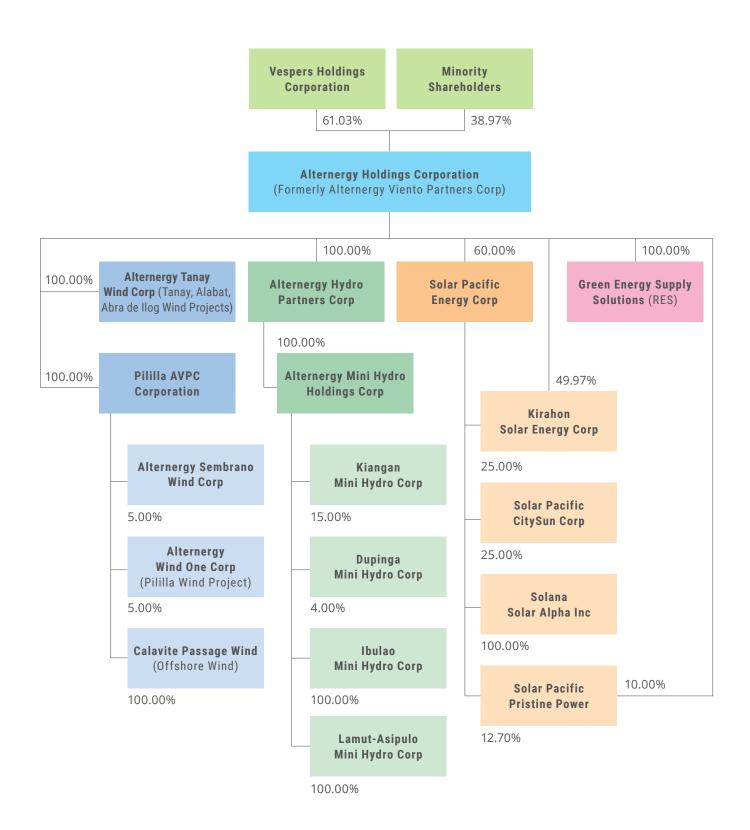
Gerry P. Magbanua

# company structure

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Alternergy has ownership interests in wind, solar, run-of-river hydro, and electricity retail assets.

The current company structure is outlined in the figure on the right with the ownership stake marked by percentages. The ownership percentages are subject to change in the near term, as Alternergy is in the process of securing project equity from a number of interested equity partners. It also acquires projects through partnerships with developers in the early stage of project development to optimize potential returns and to achieve economies of scale quickly. Each asset will be funded with project finance, using local currency whenever available to reduce exchange risk. All these subsidiaries are included in the consolidated financial statements.



# our people

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Alternergy's senior partners, led by former Philippine Energy Minister Vince Pérez, collectively bring a depth of experience and expertise across all stages of the development process.

They are pioneers in wind, solar, and run-of-river hydro power development in the Philippines, and have extensive experience in energy policy, land tenure acquisition, negotiating local project debt finance, and permitting and regulatory compliance.



### **Vince Pérez**

Vince is the Co-founder and Chairman of Alternergy. He drives the company's vision to serve as a pioneer in making the Philippines a leader in clean energy. Vince was Philippine Energy Minister from 2001-2005, during which time he crafted a renewable energy policy framework that served as the springboard for clean power growth in the country.

Vince built his career in finance, becoming a general partner for Lazard Frères and founding Next Century Partners, a private equity fund. Vince is on the board of Philippine and worldwide organisations, and has served as chairman for WWFPhilippines and as a trustee of WWF-International, WWF-China and WWF-US. He was a World Fellow at Yale University.



### **Gerry Magbanua**

Gerry is Alternergy's President and one of the founding members of the company. He also serves as president for Alternergy Sembrano, and Green Energy Supply Solutions, Alternergy's Retail Electricity Supplier subsidiary. Prior to becoming President, Gerry was Chief Financial Officer at Alternergy.

A former coal-fired power plant finance executive, one of Gerry's aims is to demonstrate that renewable energy development can be financed as easily and effectively as fossil fuel projects. After spending time as an auditor for the power industry with EY affiliate company SGV, Gerry was with InterGen, a greenfield power developer, responsible for financial modeling and assets and contracts management.



### **Knud Hedeager**

Knud is Alternergy's **Business Development** Advisor and one of the founding members of the company. An engineer by training, Knud oversees Alternergy's operations and technical approaches. Knud believes in developing the structures and processes that will not only help Alternergy grow its renewable power offering, but will also open doors for other clean power players to contribute new development for the Philippines.

Prior to Alternergy, Knud served as SVP at NEG Micon, one of the world's leading wind turbine manufacturers. He also founded the Moorland Group, a firm which primarily invests in Asia-based renewable power projects.



### **Eduardo Martinez Miranda**

Eduardo is the President of Alternergy Mini Hydro Holdings Corporation, responsible for bringing to life the company's hydro portfolio. Eduardo focuses his work at Alternergy on creating hydro power assets that are socially, environmentally, and economically sound, benefitting both local citizens and lenders for the long term.

Eduardo is an experienced finance executive with a global career that spans almost every form of banking. His finance posts include serving as Director and Head of Corporate Finance for Merill Lynch Securities Philippines, Managing Director and Head of Philippine Investment Banking operations at Macquarie Securities Philippines, and Senior Investment Officer and Hub Leader for IFC in the Philippines.



### **Janina Bonoan**

Janina is Vice President and General Counsel of Alternergy and as such acts as internal legal, regulatory, and contractual advisor to the Company. Her experience and expertise span all stages of power plant project development, as well as energy and electric power industry regulation. Janina started her career as an associate at Puno Law Offices and then went on to work as in-house counsel (Assistant Vice President) at First Gen Corporation and the First Gas Group of Companies, where she also served as Corporate Secretary. She was later seconded to Energy **Development Corporation** after its acquisition by First Gen in 2007.

Janina established an independent consultancy after her stint at EDC, advising clients engaged in developing and operating natural gas, geothermal, hydro, wind, and solar power plants. Prior to joining Alternergy in May 2021, Janina was Legal Group Head at Federal Land, Inc., one of the largest real estate developers in the country, and co-founded Winnergy Holdings Corp., the renewable energy company that built and operated the first ever floating solar farm in the Philippines.



### **Michael Lichtenfeld**

Mike is the CEO and
Co-founder of Solar Pacific,
Alternergy's solar partner
company. Mike has been
at the helm of developing
the 12.5MWp Kirahon solar
power project—the first
large-scale solar photovoltaic
(PV) project in the Philippines
to be built under a bilateral
power supply with a local utility,
and the first bilateral solar
agreement to be approved
by the country's Energy
Regulatory Commission.

Throughout his career,
Mike has closed more than
\$250 million in solar project
financings. Prior to Alternergy,
Mike served as Director of Utility
Solar Development at SunEdison.
He started out in the financial
industries, in roles including
working in investment banking
at UBS, and conservation
finance at The Nature
Conservancy - Indonesia.

# where we work

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The Philippines is a place of abundant natural resources and unique biodiversity. It's also one of the countries most susceptible to climate change. Alternergy focuses on helping the Philippines achieve its renewable energy potential through the development of wind, solar, and run-of-river hydro power projects across the country.

Location of our plants in operation and under construction		
Wind	• Pililla, Rizal	
Run-of-River Hydro	• Gabaldon, Nueva Ecija	
	• Kiangan, Ifugao	
Solar	• Villanueva, Misamis Oriental	
	• Dau, Pampanga	
	• Boracay, Aklan	
	• Kalibo, Aklan	
	• Victorias, Negros Occidental	
	• Cadiz, Negros Occidental	
	Mandalagan, Negros Occidental	
	• San Carlos, Negros Occidental	
	• San Enrique, Negros Occidental	
	• Kabankalan, Negros Occidental	
	• Dumaguete, Negros Oriental	
	• Tagum, Davao	
Solar Battery + Storage	• Babeldaob, Palau	

# how we work

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Alternergy's approach is grounded in the following principles:



# First and foremost, we are developers.

At times, we acquire projects through partnerships with other developers in a project's early stages with the goal of quickly achieving economies of scale.



# We value our project lenders as long-term partners.

Every project we

undertake is funded with non-recourse project finance, using local currency whenever available to reduce foreign

exchange risk.



# Alternergy is known for getting projects done on time and within budget.

Our intensive project management and cost control methods mitigate possible construction delays and cost overruns.



# Finally, we proactively engage in renewable policy discussions.

We participate in local consultations with relevant government agencies and working groups of the Department of Energy, the Energy Regulatory Commission, and National Renewable Energy Board.



# the three P's of Alternergy

Alternergy prides itself for being a **pioneer** of renewable power in the country. Our credentials and achievements speak of our **proven** capability to successfully complete projects. With all these, we recognize the value of **partnerships** that help us achieve our goals in promoting clean energy.



# **Pioneering**

Alternergy is a company of "firsts," driven to establish new precedents that drive the development of clean energy in the Philippines. We seek out opportunities to tread new paths that lead to positive long-term change for the industry.



# Proven

Across Alternergy's portfolio of projects, we demonstrate proven capability to deliver in a well-planned and cost-effective way. From securing power supply agreements with local utilities and private commercial customers, to working effectively with permitting agencies, we have shown creativity and resilience on the way to achieving our goals.

Alternergy takes pride in its ability to meet even the most ambitious of construction deadlines—prudently setting aside contingencies in plant construction, handling importation and transport logistics of equipment, and reliably managing sites once they are in operation—all while adhering to health, safety and environment protection best practices.



# **Partnerships**

We see our work through the lens of partnerships: We find the people and organizations who will complement our efforts and support our vision to make the Philippines a leader in clean energy. Communities, government agencies, lenders, co-investors, corporates, and local utilities come together to build projects that will impact the country's energy future.

# our value chain

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For every project of Alternergy, various studies, assessments, and due diligence are done to ensure its viability.

For instance, wind and water resources are independently assessed for wind and hydro projects to check their technical feasibility which include environmental, safety, and logistical considerations. All major permits have to be obtained. An offtake through a power sale agreement or feed in tariff allotment will have to be secured.

In addition, social acceptability for each project has to be nurtured in the form of local government endorsements or from free and prior informed consent, for example, from indigenous peoples for any project to be located within their ancestral domains.



# Wind

- Viable wind resource measured over time
- Transport logistics feasible to transport wind turbine components to site
- Land tenurial rights (lease, purchase) over wind farm site and transmission line access
- Height clearance from CAAP
- Available uncongested interconnection to national grid
- Long term power purchase agreement



# Solar

- Land tenurial rights (lease, purchase)
- Land not subject to flood risk, geohazard risk, shadow effect, high wind speed
- Land zonal classification (not agricultural) requires special DAR conversion order
- Available uncongested interconnection to national grid
- Long term power purchase agreement



# Hydro

- Hydrology resource measured over time
- Geohazard geotechnical studies
- Consent from indigenous peoples ancestral domain
- National water regulatory board (NWRB) permit to tap water resource without affecting irrigation (which has priority)
- Selection of experienced civil works contractor
- Available uncongested and not too distant interconnection to national grid
- Tree cutting permit during construction
- Long term power purchase agreement

# supply chain

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We work with technical consultants, equipment suppliers, lenders and financing partners, construction and civil works contractors, and land owners.

Collaboration with these service providers contributes to the success of each Alternergy project. While the main criteria of choosing partners is their proven track record, we endeavor to work with individuals and companies who share our vision and values towards sustainability.

# **Our lending partners**





# Australian Government Department of Foreign Affairs and Trade













### **Our environment advisors**















# **Our technical partners**













# Our equipment and construction partners























# case studies

The case studies that follow provide a glimpse of Alternergy's initiatives in three renewable energy resources: wind, solar, and run-of-river hydro.





# 54 MW Pililla Wind Farm

# Project Highlights

- Received IFC
   Sustainable Energy
   Finance Award
- First non-recourse project financing for a Feed-in-Tariff project in the Philippines
- A partnership with Rizal provincial and local governments
- Serves as tourist destination that peaks at 130,000 visitors per week
- Joint venture with Vena Energy (Equis)



### **Overview**

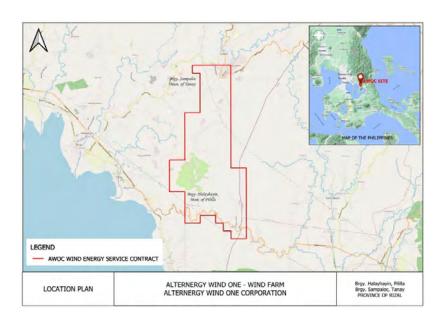
Drive 40 kilometers southeast of Manila toward Pililla, Rizal, and green rolling hills start to appear, some reaching up to 300 meters above sea level. On this site sit 27 wind turbines from Gamesa of Spain, arranged in three clusters. Each turbine stretches up 125 meters, as tall as a 33-storey building. In total, these turbines produce 54MW of wind power per year, providing electricity to approximately 66,000 households in Manila.

Strategic placement and strong wind resources help make the Pililla wind farm a commercial success. It is also a lively tourist destination that helps support the local economy: During Holy Week, an average of 130,000 visitors travel to Pililla, increasing appreciation for renewable energy in the Philippines, and providing opportunities for residents to generate new streams of income.

A series of pioneering activities—from an innovative financing structure that helped get Pililla off the ground, to a Visitor's Center that promotes awareness of the benefits of renewable power—make Pililla a benchmark for future projects.

## **Pioneering local financing**

Feed-in-Tariff rules presented financing challenges, and to help overcome them, Alternergy encouraged three local banks to form a syndicate to fund the project.





### **Community Impact**

### Livelihood

When the Pililla Wind Farm became a tourist attraction, Alternergy provided training to members of its host barangay to make souvenirs to sell to sightseeing visitors.

Due to its proximity to
Manila, the Pililla Wind
Farm became a landmark
destination and a choice
for school field trips.
Local business activity
flourished around the wind
farm such as refreshment
stands, coffee shops,
and souvenir stalls.



The consortium, which consisted of local commercial banks Banco de Oro, Rizal Commercial Banking Corporation, and China Bank, came together to offer \$105M in project financing: the first non-recourse wind project financing by an entirely local bank syndicate, and the country's first non-recourse wind financing for a Feed-in-Tariff project. The formation of the syndicate and the resulting financing structure led the International Finance Corporation (IFC) to award the Pililla project a Sustainable Energy Finance Award.

# **Proximity to main power demand**

As the first wind farm project in Luzon outside of the Ilocos region, Pililla sits on land that is either owned by Alternergy Wind One Corporation or is leased from the Rizal Provincial Government and from private individuals and corporations. Pililla is interconnected with the distribution grid of Meralco through a dedicated, point-to-point sub-transmission line, located just 10 kilometers from the main line.

The power produced by the Pililla wind farm reduces carbon emissions by 73,000 tons per year, but its influence on sustainability goes far beyond its generation capacity.

The close proximity to the main power load of the Luzon grid allows for low transmission losses and unconstrained dispatch of wind-powered electricity.

## Positive impact on Pililla, Rizal

The power produced by the wind farm reduces carbon emissions by 73,000 tons per year, but its influence on sustainability goes far beyond its generation capacity. Alternergy partnered with World Wide Fund for Nature (WWF) to create a first-of-its-kind Visitor's Center aimed at educating the waves of tourists coming to the site each week. Families, busloads of school children, and visitors from around the region learn about the benefits of wind power through 18 information panels inside the center. The popularity of the wind farm has led to numerous independently created Facebook pages and online groups set up to celebrate its striking scenery and clean-energy benefits.



### **Education**

The Pililla Wind Farm set up a visitor info center in partnership with WWF, where visitors and the local community learn about the benefits of clean energy.

Alternergy teamed up with WWF and Google Earth to map the entire Pililla Wind Farm, to allow the public to virtually view a wind farm.

As part of WWF's

"Seize The Wind"
initiative,
the Pililla
Wind Farm was
featured
in major
publications
to highlight
the benefits
of renewable
energy to the
country.

# 12.5 MWp (10 MWac) Kirahon Solar Farm





# Project Highlights

- 12.5 MWp embedded utility solar power plant in Misamis Oriental, Mindanao
- First large-scale solar
   PV project in the country
   built under a bilateral
   power supply agreement
   (PSA) with local utility
- First bilateral solar PSA approved by the Energy Regulatory Commission
- Became a subsidiary of Alternergy in June 2022







# **Overview**

On the island of Mindanao, the quickly growing demand for power has been met by poor transmission infrastructure, and a heavy reliance on coal and diesel power plants.

With its 12.5 MWp Kirahon solar farm, Alternergy's solar company, Solar Pacific, supplies approximately 8,900 local households and businesses with over 18 million kWh of clean, renewable energy each year. The solar PV power plant, which sits on 15 hectares of private property, interconnects directly to the local electric utility, Cagayan Electric Power & Light (CEPALCO), minimizing blackouts and enhancing grid performance. Since operations began in 2015, the Kirahon

Since operations began in 2015, the Kirahon solar farm has generated 104% of the expected energy output, thanks to its use of the highest-quality technology and worldclass plant operations.

solar farm has generated 104% of the expected energy output, thanks to its use of the highest-quality technology and world-class plant operations.

# First bilateral power supply agreement

The project began in 2013 when Solar Pacific, Alternergy's solar developer, and CEPALCO entered into a 25-year power supply agreement (PSA) for the sale of energy to be generated by KSEC. This was the first bilateral PSA in the Philippines for a large-scale solar PV project, demonstrating that offtake agreements can happen outside of the government's Feed-in-Tariff program. Bilateral contracts enable developers to work directly with the customers who need power the most and give off-takers the assurance that green power will be supplied at a fixed cost for the long term.

# **Engaging new stakeholders** and opening new markets

The Kirahon Solar PSA was the first of its kind to be reviewed and approved by the Energy Regulatory Commission (ERC), helping to pave the way for future renewable power bilateral agreements. While negotiating the first non-recourse project financing in the Philippines for a utility solar power project from local lender RCBC, Solar Pacific embarked on an educational journey with all of the major stakeholders, including the lender, the utility off-taker, the ERC, and the local communities who supported the project. Since that time, the market for bilateral PSA contracts in the Philippines has flourished. In June 2022, 50% of the equity of KSEC was acquired by Alternergy Holdings Corporation, becoming its direct subsidiary





# 17.4 MW Kiangan Run-of-River Hydro Project



# Project Highlights

- Engineering innovation: combining flow of Asin, Hungduan, and Ibulao Rivers bundled into single project to maximize power output
- Close community consultation with the indigenous Tuwali people to preserve natural beauty of their ancestral domains
- Partnership with Renova Renewables of Japan and Sta. Clara International



### **Overview**

The Asin, Hungduan, and Ibulao Rivers sit at the foot of 2,000-year-old rice terraces, home for centuries of the Tuwali tribe of Kiangan. An essential element for agriculture and daily life for all who live near them, these rivers will also serve as the site of a portfolio of three run-of-river hydro facilities.

The municipality of Kiangan in Ifugao province sits on the banks of the ancient Ibulao River. Legend has it that the mythical ancestors of the Ifugao people, Kabiggat and his wife Bugan, settled and founded a village that could thrive beside these waters. The Ibulao River, along with the Asin and Hungduan Rivers, will give birth to a sustainable development for the local communities via the Kiangan run-of-river hydro complex of Kiangan Mini Hydro Corporation (KMHC).

Our engineering team determined that by combining the flow of the Asin and Hungduan Rivers, then bringing their aggregate power to the powerhouse at the Ibulao River—would lead to a greater overall power output. Once completed, the Kiangan Hydro project will have a combined capacity of 17.4 MW. Project ownership of Kiangan Hydro was transferred to KMHC in 2013, and in 2015, the DOE awarded the Hydro Service Contracts over the three rivers to KMHC.







### Hand-in-hand

The rich cultural heritage and stunning natural beauty of the project site necessitated especially close community engagement every step of the way. Alternergy has taken great care to ensure that KMHC's project has all the necessary permits and consents. Alternergy has obtained major regulatory permits, among them the DOE Confirmation of Commerciality, LGU endorsements, DENR Environmental Compliance Certificate, NWRB Water Permit, BOI Certificate of Registration and Entitlement for Zero-rated VAT, NCIP Free and Prior Informed Consent (FPIC) process and Certificate of Precondition, and hundreds of long-term land lease agreements with local farmers and MOAs for the Road Right of Way with Host LGUs.

Every Alternergy project must first be thoroughly assessed by its host communities before receiving any endorsement. Alternergy has always put the local populace first, and proactive engagement has been ongoing from conceptualization. As the barangays of Bokiawan, Dalligan, and Mungayang are populated by ancestral domains of



### **Community Impact**

### Livelihood

To generate sustainable livelihood, Alternergy rehabilitated the Barangay Water System of Upper and Lower Bokiawan and improved the Farmto-Market road of Barangay Dalligan.

### **Education**

To help the indigenous people propagate their way of life and preserve their heritage, Alternergy supported the Rice Terraces IKSP Learning Resource Center and the Community Heritage Library.

To help host communities adapt to new learning methods enforced on our youth due to the pandemic,



the indigenous Tuwali people, Alternergy sought their consents and secured approval of the National Commission on Indigenous Peoples in December 2018.

# **Collaborative partnership**

Alternergy knows that to travel far, one needs to travel together. That is why we have been selective in our choice of partners for Kiangan Hydro.

Renova Renewables of Japan is our key equity partner in Kiangan Hydro, their first investment in the Philippines. Renova is a listed Japanese renewable company with 600MW assets in operation and under construction. Joining Renova is Sta. Clara International Corporation, a Philippine construction engineering firm with substantial experience in hydro projects.

Sta. Clara International was awarded the Civil Works Contract, while Gugler Water Turbines of Austria signed on as the Electro-Mechanical Works supplier. The contract for the 3 km transmission line was granted to MN Electro Industrial Supply and Services, and an Owner's Engineer Contract was given to Pacific Tech Solutions.

The Ibulao River, along with the Asin and Hungduan Rivers, will give birth to a sustainable development for the local communities via the Kiangan run-of-river hydro complex of Kiangan Mini Hydro Corporation (KMHC).

Apart from these, extensive technical studies have been conducted on the three rivers. These include Comprehensive Feasibility Study, an Optimization Study, Hydrology Revalidation, Grid Impact Study, Facility Study and Detailed Engineering Design.

The Development Bank of the Philippines granted a loan of PHP 2.65 billion for the completion of the Kiangan hydro project, which will consolidate the hydropower output along the three rivers and usher in clean energy for the Tuwali people.

KMHC donated color printers and computers to Bokiawan Elementary School and Mungayang National High School.

### Health

Amidst the raging pandemic, we were there alongside our frontliners by providing handwash systems to the local communities in Ifugao.



### **Disaster relief**

To prevent landslides, our projects are constructed to ensure the safety of its host communities.



### **Stakeholder engagement**

We respect and uphold the rights of our host Indigenous Cultural Communities.
Giving due respect to the culture and way of life of the communities.

# our sustainability framework: quadruple bottom line philosophy

Alternergy's balance sheet includes more than just finances. We use four measures to benchmark our success:









Employee Satisfaction





# financial profitability

The **first** priority is financial profitability, measured by annual cash flow generation in terms of per megawatt installed or invested capital.

Alternergy is also able to generate economic value which benefits the overall economy and its other stakeholders such as suppliers, employees, host communities, the government and providers of capital.

Below is the economic value table which shows the 2021 Economic Value Generated, Distributed and Retained by the three operating plants of Altenergy Holdings Corporation, namely, Alternergy Wind One Corporation, Kirahon Solar Energy Corporation, and Solar Pacific CitySun Corporation.

2021 Economic Value Table (in PHP)		
Direct Economic Value Generated	PHP 1,339,174,513	
Operating Costs	585,618,130	
Employee Wages and Benefits	2,235,094	
Payments to Providers of Capital	317,748,551	
Payments to Government	35,106,134	
Community Investments	5,106,191	
<b>Economic Value Distributed</b>	PHP 945,814,100	
Economic Value Retained	PHP 393,360,413	



## climate change mitigation



The **second** priority is climate change mitigation, measured in terms of annual tons of carbon dioxide emissions displaced or avoided. Alternergy is strictly focused as a renewable power company and will not invest in fossil fuel generation such as coal, fuel oil, natural gas and nuclear power. Wind-diesel and solar-diesel hybrid plants may be considered in island grid locations. Whenever possible, carbon credits will be generated from each renewable power project.

#### **Emissions displaced**

Alternergy's ultimate measure of success is its impact on the next generation. The power created from our wind and solar farms in operation displaces **89,298** tons of carbon emissions per year that would have otherwise been created through fossil fuel generation. This is equal to **4,059** less jeepneys plying our roads. Our projects currently under construction can further avoid **49,792** tons of carbon emissions per year, equivalent to **2,263** less jeepneys, a 55% increase in emissions displaced.

Since we are relying on renewable resources such as solar, hydro and wind, we are highly dependent on the climate, on seasonality of weather, and on the long-term patterns of climate change. We have therefore strategically chosen to invest in three different renewable resources, such that their seasonality and diurnal patterns complement each other in terms of daily or annual electricity generation.

#### **Protection of natural habitat**

Alternergy's project sites pay tribute to the natural beauty that surrounds them. By conducting best-practice wildlife and ecological assessments at the start of each project, we take every possible The power created from our wind and solar farms in operation displaces 89,298 tons of carbon emissions, equal to 4,059 less jeepneys plying our roads.

step to ensure what we develop is in harmony with the environment.

We wish to protect watersheds of rivers we tap for energy through run of river hydro projects that do not create a negative footprint from damming of rivers which flood upstream terrain.

Trees Planted to Date				
Wind Projects 41,010  • • • • • • • • • • • • • • • • • • •	Solar Projects 3,500 $\varphi \varphi$ $\varphi \varphi$	Hydro Projects $13,283$ $999999999999999999999999999999999999$		



## host community benefits

203-2 | 413-1

The **third** priority is to provide host community benefits, measured in terms of annual households energized each year. At the moment, this is equivalent to **74,902** households. Alternergy considers the role of the community as a "social fence" in power projects in emerging countries. Alternergy is committed to funding this third priority beyond the mandatory Php0.01/kWh, pursuant to DOE Regulation 1-94. Additionally, Alternergy will voluntarily contribute a percentage of net income to the benefit of host communities.

#### Benefits to host Indigenous Cultural Communities (ICCs)

### Inclusion for priority employment of local residents

Local residents of host communities, with sufficient qualifications, are given priority employment throughout the life cycle of the project—from pre-development during public consultations and engagements and permitting to construction stage all the way to operations and management. Our projects also conduct special training courses to interested

individuals to better equip them with knowledge and skills necessary for the required jobs and increase their employability. In addition, Alternergy's CSR team for each of its project is composed of qualified local residents.

### Infrastructures incidental to the project

A major contribution of our renewable projects especially those located in the rural areas and within the ancestral domains of the indigenous peoples is a significant improvement of the infrastructure in the communities. Access roads are being opened on areas that have long been considered remote. New bridges and farm-to-market roads are also built not only to serve the movement of the equipment and staff of our energy projects but also to provide better mobility to the local residents who usually travel through longer routes and by foot. Through our CSR, water systems are also being rehabilitated to improve the supply of potable water in our host communities. Likewise, hand washing system, public toilet facility and e-community centers are some infrastructures being funded through our CSR projects.



#### Benefits derived from the Memorandum of Agreements between the host community and Alternergy

As host communities, the local governments and the indigenous peoples received royalty shares in the revenues derived from the energy projects. These royalties are credited to the LGUs and ICCs that they can use to directly fund their respective projects to better improve welfare of the people and the communities. Over and above the committed royalty fees, we allocate annual CSR funds during the pre-construction, construction and operational stage for each of the projects. To obtain community buy-in, cooperation, full support and to generate optimum impact on the any CSR funded activity, the CSR projects

were identified collectively by our community stakeholders based on their needs. Surveys and dialogues are being conducted in the identification and prioritization of these CSR activities. Ideas were also sought from the local government officials and other project stakeholders.

A major contribution of our renewable energy projects especially those located in the rural areas and within the ancestral domains of the indigenous peoples is a significant improvement of the infrastructure in the communities.

# Assistance to programs that strengthen the Indigenous Peoples Organization

Our projects present in the ancestral domains help indigenous peoples organize their group into legal entities to strengthen and empower themselves. We provide funding to conduct series of workshops to form their indigenous peoples structure and draft their development program which would guide them in managing their organization and address the needs. Royalties received from our projects also serve as seed capital to fund their development programs. In particular, Alternergy assists in the formation and accreditation of Indigenous People's Organizations (IPOs) of its host communities and provides technical assistance and funds in formulation and implementation of their Community Royalty Development Plan (CRDP) and Ancestral Domain Sustainable Development and Protection Plan (ADSDPP).

#### Compensation for affected properties/ assets during construction and operation as provided for in MOAs signed between Alternergy and ICCs

Alternergy is committed to upholding and respecting the inherent rights of the indigenous peoples on their land and resources. Any property, asset or resources that are affected during the construction and operation of the projects are given due compensation. Example land, crops, trees, aggregates, among others. Sacred and culturally significant lands, such as ancestral burial grounds, are also respected and avoided.

#### Lease/rent of land area for structures

Alternergy offers competitive lease, rents, or acquisition cost for the land areas that will be used or affected within our project sites. Third party realty consultants are engaged to conduct land valuation and appraisal studies to serve as benchmark for the lease/rents and acquisition costs.

#### **Drive economic activities in the locality**

Alternergy's energy projects—
especially those located in remote areas—
become one of the largest taxpayers,
driving local economic activity with
the presence of new business centers,
restaurants, and accommodation
facilities. And with the construction
of access roads and farm-to-market
roads, the flow of local products and
commodities improve significantly.







Alternergy has developed a comprehensive CSR program to be implemented over a project lifecyle.

Our CSR program—developed in consultation with our host communities to determine priority development programs—is focused on five key areas: Livelihood, Education, Health, Environment, and Disaster Risk Reduction & Emergency Preparedness.

#### Livelihood

A new source of power often means new streams of income. Here are some ways Alternergy has helped create economic opportunity.

#### Handicrafts training

Once the Pililla wind farm became operational, tourismincreased in the surrounding area. Alternergy helped



residents of the nearby Halayhayin village gain a new stream of income by teaching them to construct bamboo windmills to be sold in local shops. In the months that followed, we scaled the program by promoting and developing new lines of goods.

#### Farmer education

At the request of the Municipal Agriculture Office of Pililla, The Pililla Rizal Visitor Center hosted a seminar on black bug infestation. Members of farmers' cooperatives attended to learn how to combat the pests.

#### Trek-a-thon support

The rice terraces and rushing rivers in Ifugao province are perfect for hydro power and also serve as a draw for tourists. To help increase economic activity in the area, Alternergy sponsored the prizes for the Gotad Trek-a-thon, a marathon event held along a culture-rich and scenic trail.

#### **Education**

#### School supplies distribution

Two hundred and fifty marginalized schoolchildren from Hulo and Bagumbayan, two other villages in proximity to the Pililla wind farm, received school bags filled with supplies at the start of the school year. On a yearly basis, Alternergy team members distribute the supplies and share the benefits of renewable power.





#### **Community library**

The Rice Terraces Indigenous
Knowledge Systems and Practices
Learning Resource Center and
Community Heritage Library
is one outlet for Ifugao community
members to protect, conserve,
and nurture the Ifugao rice terraces
culture. Alternergy donated to
the library to purchase display
cabinets and contribute toward
the lighting of displays.

#### **School upgrades**

When the Bugarin Elementary School near Pililla, Rizal upgraded its campus, Alternergy partnered with the school's Parents-Teachers Association. We provided assistance in completing a roof for an outdoor study and play area.

#### Health and Disaster Preparedness & Response

#### **Hygiene kits**

Many families in the communities where Alternergy works do not have the resources to purchase basic hygiene items on a regular basis. When Alternergy identified this challenge, it put together kits containing shampoo, soap, toothbrush, and toothpaste, and distributes them to children in need.

#### **Typhoon relief**

When Typhoon Niña damaged homes in Dalligan village, near the site of the Kiangan hydro power project, Alternergy stepped in with assistance and materials to repair the roofs of affected structures. Alternergy proactively responds to disaster providing relief to typhoon-stricken areas.



#### Fire prevention

Rizal province decided to enhance its fire prevention efforts, and Alternergy supported by participating in the programming and donating a two-way radio.

#### Medical outreach

Alternergy partnered with the Rizal Provincial Government to support its medical outreach activities. Members of the Alternergy team delivered needed supplies to help support the initiatives.



#### **Environment**

#### **Erosion contro**

In building run-of-river hydro projects, it is unavoidable that we have to cut some trees. We replace these cut trees through tree planting. During the construction phase for these projects, it also unavoidable that we may

initially cause landslides or run-offs. After construction, we make sure to strengthen those areas that were disturbed with anti-erosion measures.

Soil erosion is a challenge faced by many communities in the Philippines, and planting bamboo near riverbanks and waterways can help control the problem. In partnership with the Province of Rizal, Alternergy supported a bamboo planting activity, working alongside locals to put new plants in the ground.

### Solar power information board

Alternergy partnered with WWF-Philippines for its "Seize the Sun" project. Aimed at spreading awareness about the benefits of renewable energy in the Philippines, the project included the development of an information board for the Kirahon Solar Power Plant that guides visitors through the process of generating power from the sun's rays.

#### **Environmental education**

As part of the "Seize the Sun" project with WWF-Philippines, Alternergy conducts environmental education sessions with students of the Kirahon Elementary School. In addition, Alternergy has provided funds for classroom upgrades, building improvements, and school supplies.







# employee satisfaction

The **fourth** and final priority is employee satisfaction. Alternergy aims to create a work environment with a balanced worklife atmosphere that is both challenging and fun. Employees are provided with adequate health and medical benefits. Priority is given to the employment, training, and development of local talent.

All employees will be involved in planning and organizing host community activities.

In breaking new ground for renewable energy in the Philippines, Alternergy starts with the way the company is run. Intentionally lean and focused on providing team members with purpose



The Alternergy staff enjoyed whitewater rafting in Cagayan de Oro for their annual team-building and outing

and autonomy, we have a flat organizational structure. Our culture is often described as family-like and nurturing.

In the yearly Alternergy outing, we bring the entire team on the road to learn about new sustainable practices in the country. A team lunch is held every week, and special activities are organised around Mother's Day and Father's Day. Family members are welcomed to the office, and Christmas parties always include an element of outreach to the needy. We believe that to do things differently, you need to start with your own house —and this is how we choose to run ours.

Alternergy has a lean and flat organization with more than half of the team having been with the company for over five years.

#### **Rank of Development Team**

Executive 6

Managers and Supervisory 31

Rank and File 12

#### **Length of Employment (Years)**

25 (51%)

12 (24%)

12 (24%)

0-4 Years

5-9 Years

10 Years and More



Alternergy's Open House allowed its employees to bring their children and family members to the company's office in Makati



Kirahon Solar Farm visit



In transit to Enchanted Kingdom: As part of its outreach program, Alternergy provided the amusement park experience to orphans with disabilities from the non-profit organization, Cottolengo

# our contribution to the UN SDGs

As a renewable power company, we create environmental and social value contributing to the achievement of the United Nations Sustainable Development Goals (SDGs). Our nature of business directly targets SDG 7 (Affordable and Clean Energy) and SDG 13 (Climate Action). Likewise, our company culture and the way we work are aligned to the goals of SDG 5 (Gender Equality) and SDG 8 (Decent Work and Economic Growth).





### SDG 5: Gender Equality

We proactively promote gender equality by hiring based on qualifications and not by gender. We uphold pay parity where employees in the same job are paid fairly regardless of gender or ethnicity. Alternegy has a total of 49 employees comprised of 22 female (45%) and 27 male (55%).

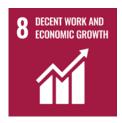
Alternergy also complies with legal requirements on family support and care providing special leaves such as parental leave for solo parents, special leave for solo parents, leave for victims of violence against women and their children, and special leave for women.



### SDG 7: Affordable and Clean Energy

Alternergy exists to play a pioneering role in making the Philippines a leader in clean energy. To date, we have 67.24 MW of installed renewable power. We are contributing to the increase of renewable energy capacity in the country's energy mix. As mentioned, we proactively engage in renewable policy discussions with government agencies like the Department of Energy, the Energy Regulatory Commission, and National Renewable Energy Board.

Alternergy exists to play a pioneering role in making the Philippines a leader in clean energy.



### SDG 8: Decent Work and Economic Growth

Our projects create job opportunities. During project construction, majority of labor work is sourced from the locals. For instance, for Kirahon Solar Power Project, 350 local jobs were created. Correspondingly, for Dupinga and Kiangan Run-of-River Hydro Projects, 74 (including 36 Katutubong Dumagat) and 349 (including 236 local hires, of which 178 are indigenous people) were employed.

By the nature of our business or operations, there are compulsory training programs requiring selected employees to attend. These trainings would most often involve highly technical subjects, but are not necessarily limited as such. Alternergy also recognizes the importance of continuing workplace learning, both internal and external, as well as other developmental interventions to help the employees acquire a higher level of skill, proficiency and competence so that they could efficiently and effectively discharge their duties and responsibilities. Alternergy's work arrangement for its employees is flexible. Employees could manage their own time and be responsible for their deliverables.

Meanwhile, benefits provided for the company's 27 regular employees and not to part-time or contractual staff include insurance, HMO coverage for two qualified dependents upon six months of engagement, discretionary performance bonus, and paid maternity leave on top of SSS benefit.

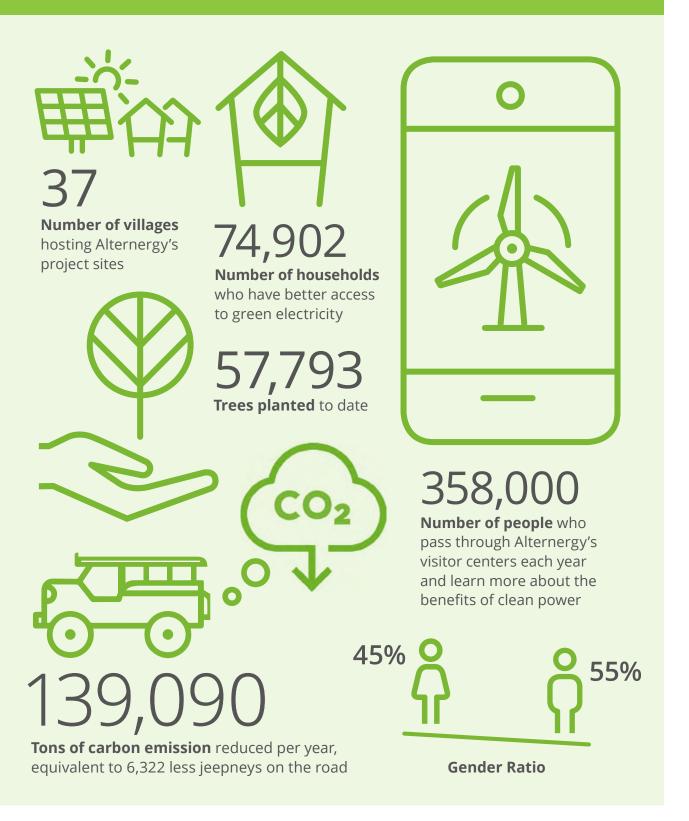


SDG 13: Climate Action

Consistent with Alternergy's commitment to environmental sustainability, we modeled the tons of carbon dioxide equivalent (tCO<sub>2</sub>e) mitigated through the installation of renewable energy, against a business-as-usual projection for the power mix. We estimate that our plants in operation and those under construction could result in 139,090 tCO<sub>2</sub>e mitigated.

We estimate that our plants in operation and those under construction could result in 139,090 tCO<sub>2</sub>e mitigated.

### Our Environmental and Social Impact



# sustainability reporting process

102-46 | 103-2 | 103-3

Our reporting process described in four steps below are in line with the GRI Reporting Principles of Materiality, Sustainability Context, Stakeholder Inclusiveness, and Completeness.

#### 1) Sustainability Awareness

Awareness of the importance of sustainability strategy and impact.

#### 2) Identification of Material Topics

Identification of impact areas by a sustainability working group across the company's value chain and evaluation of operations and management approaches.

#### 3) Gathering of Data

Collection of data and accomplishments to support action on material topics.

#### 4) Management Review

Management's review and acceptance of material topics and collected information.

# materiality topics

102-46 | 102-47 | 103-1 | 103-2 | 103-3

We examined our different value and supply chain as well as consulted our stakeholders to get to this baseline materiality topics which is aligned to our Quadruple Bottom Line Philosophy. This will be subject to annual review for relevance and accuracy.

We keep track of our progress on the material topics most important to our stakeholders and assess the effect of our activities on the environment, society, and the economy.

Financial	Climate Change	Host Community	Employee
Profitability	Mitigation	Benefits	Satisfaction
ECONOMIC PERFORMANCE  Direct Economic Value generated and distributed 201-1  Topic Boundary: Areas of operation  Financial implications and other risks and opportunities due to climate change 201-2  Topic Boundary: Within Philippines only  INDIRECT ECONOMIC IMPACT  Significant indirect economic impacts 203-2  Topic Boundary: Areas of operation	WATER and EFFLUENTS  Interactions with water as a shared resource 303-1  Topic Boundary: Areas of operation  BIODIVERSITY  Significant impacts of activities, products, and services on biodiversity 304-2  Topic Boundary: Areas of operation	COCAL COMMUNITIES  Operations with local community engagement, impact assessments, and development programs 413-1  Topic Boundary: Areas of operation  RIGHTS of INDIGENOUS PEOPLES  Incidents of violations involving rights of indigenous peoples 411-1  Topic Boundary: Areas of operation	EMPLOYMENT  Benefits provided to full- time employees that are not provided to temporary or part-time employees 401-2  Topic Boundary: Within the company  TRAINING and EDUCATION  Programs for upgrading employee skills and transition assistance programs 404-2  Topic Boundary: Within the company  DIVERSITY and EQUAL OPPORTUNITY  Ratio of basic salary and remuneration of women to men 405-2  Topic Boundary: Within the company

# stakeholder engagement

102-40 | 102-42 | 102-43 | 102-44 | 103-2



Through brainstorming and continuous dialogue, we were able to identify our stakeholders who are also our partners.

Our partners **co-invest** with Alternergy. They believe in promoting clean energy, in replacing our dependence on fossil fuels, and in transforming host communities with sustainable investments.

Our partners are our **project lenders** who likewise believe in allocating more financial capital to sustainable lending.

Our partners are our **host communities**. They have given their consent for Alternergy to build sustainable projects in their community.

Our partners are our **employees**. They chose to work with Alternergy because they believe in being involved with an enterprise that addresses climate change.

Stakeholder	Their Value	How We Engage	Concerns	Our Response
Co-investors/ Shareholders	Provide resources and oversight	Annual stockholders meeting Meetings with investors	Business performance	Timely and transparent disclosures
Off-takers/Clients	Buyers of energy generated	Regular meetings	Downtime level of service	Ensure proper maintenance of renewable energy systems
Financiers/Creditors	Provides capital to support business	Regular communications and business updates	Financing additional projects Governance and business ethics	Comply with financing terms and agreements
Equipment/ Service Suppliers	Provider of wind and water turbines, solar panels, technical consulting, contractor expertise	Regular communications Supplier accreditation	Governance and business ethics	Practice supplier accreditation and ethical procurement policies
Government Regulator	Policy maker and implements regulations which govern sector	Scheduled and unscheduled audits  Regular communications  Proactive consultation	Compliance with legal and regulations  Governance and business ethics	Follow rules and regulations  Provide timely and accurate reports
Host Communities	Host of renewable energy equipment	Regular dialogue and consultation with host community re project implementation and concerns	Involvement of community	Partner in implementation of projects and community benefit programs
Employees	Implement company objectives and represent company	Regular townhall meetings  Performance appraisals	Employee welfare and benefits	Ensure work-life balance, good working environment and employee fulfillment
Media/ Capital Markets	Accurate reporting on company performance	Media and analysts' briefings	Business performance ESG Impacts	Provide timely, transparent and accurate updates on the business

### governance structure

102-18



The Company is committed to observing the best practices of good governance. Hence, the Board of Directors approved and adopted the Company's Manual on Corporate Governance, incorporating therein the corporate governance standards of the SEC with respect to publicly listed companies. The Manual is a supplement to the Company's Amended By-Laws and shall serve as a guide to the Company and its various stakeholders on the Company's continued commitment to good corporate governance.

Practical oversight of the
Company's corporate governance
standards is exercised through the
Board's four standing committees:
the Audit and Risk Management
Committees; the Corporate
Governance Committee; and the
Related Party Transactions Committee.

The Audit and Risk Management
Committees are tasked with
recommending the appointment of
external auditors and monitoring the
system of internal controls and corporate
compliance with laws, regulations, and
code of ethics. They are also tasked with
assisting the Board in the performance
of its oversight responsibility over
the finances of the Company.

The Corporate Governance Committee assists the Board in the performance of its corporate governance responsibilities. It is also tasked with reviewing and evaluating the qualifications of all persons nominated to the Board as well as those nominated to other positions requiring Board approval.

**The Related Party Transactions Committee** is responsible for reviewing all material related party transactions and is also responsible for checking

#### Corporate Governance Structure

- Compliant with best practices and principles on good corporate governance
- Board consists of 7 directors with 2 independent directors
- Board has 4 committees with a minimum of 3 members each:
  - Audit
  - Risk Management
  - Corporate Governance
  - Related Parties Transactions

compliance with the related party transactions policies as may be adopted by the Board.

The Audit and Risk Management Committees shall endeavor to meet at least four times every quarter while the Corporate Governance Committee and Related Party Transactions Committee shall endeavor to meet at least three times in one year.

Each committee is composed of at least three (3) members appointed from among the members of the Board and is chaired by one of the appointed members to such committee.

# corporate social responsibility guidelines

102-12

#### **Our CSR guidelines**

- Are community-driven, identified by them through consultations and carried out collaboratively in a timely manner
- Have substantial communitywide benefits rather than to only a select few
- Are tangible, easily monitored and accounted for, and with long-term benefits
- Actively support host communities without displacing the government in its mandate to provide welfare and service to the people
- Are focused on five priority areas: livelihood, education, health, environment, and emergency and disaster risk reduction & management

#### **Our CSR focus areas**

- Livelihood: Programs

   and projects that showcase
   the entrepreneurial spirit
   of our host communities,
   seeking to uplift the
   economic conditions
   of our stakeholders'
   communities and generating
   livelihood opportunities
- Education: Skills training and provision of education-related tools and infrastructure
- Health: Programs and projects that promote health and safety in the community
- Environment: Programs and projects aligned with global goals of mitigating climate change, promoting environmental protection, and encouraging environmental awareness including disaster risk reduction
- Emergency and
   Disaster Risk Reduction
   & Management: Programs
   and projects that provide
   assistance in responding
   and managing emergency
   and disasters as well
   as in mitigating its impact
   to the communities,
   environment and the people

#### **Types of CSR activities**

- Support, construction, and renovation of schools
- Workshop on disaster risk response
- Typhoon relief packs
- Donation of school and office supplies and equipment
- Provision of hygiene kits
- Rehabilitation of barangay water system
- Improvement of farm-to-market road
- Regular community clean-up
- Participation in customary rituals and dances prior to construction work

### COVID-19 response

The COVID-19 pandemic was undoubtedly an overwhelming event. Prioritizing the health and safety of its employees, a work-from-home setup was adopted. Related workplace guidelines were also established. For host communities, Alternergy supplied food and medical supplies.

#### For employees

- Work-from-home set-up with team meetings via Zoom
- Employee salaries continued to be paid
- Contractuals' allowances paid in advance
- Plant-based engineers remained on site
- All project site visits suspended during lockdown
- Management prepared post-lockdown workplace guidelines

#### For communities/LGUs

- Donation of simple medical equipment/oxygen tank
- Donation of handwashing system
- Donation of rice and money
- Meals for frontliners
- Meal donation for low-income families during lockdown







# **GRI** content index

102-55

GRI STANDARD GRI 101: Foundation 2016	DISCLOSURE		Page Number(s), Direct Answer and/or URLs
GENERAL DISCLOSURES GRI 102: General Disclosures 2016	Organizational Profile		
	102-1	Name of Organization	
	102-2	Activities, brands, products and services	
	102-3	Location of Headquarters	
	102-4	Location of Operations	
	102-5	Ownership and Legal Forms	
	102-6	Markets served	
	102-7	Scale of the organization	
	102-8	Information on employees and other workers	
	102-9	Supply Chain	
	102-10	Significant changes to the organization and supply chain	None
	102-11	Precautionary principle or approach	
	102-12	External Initiatives	
	102-13	Membership in Associations	
	Strategy		
	102-14	Statement from senior decision-maker	
	Ethics and Integrity		
	102-16	Values, principles, standards, and norms of behavior	
	Governance		
	102-18	Governance structure	

GRI STANDARD GRI 101: Foundation 2016	DISCLOSURE		Page Number(s), Direct Answer and/or URLs
GENERAL DISCLOSURES GRI 102: General Disclosures 2016	Stakeholder Engagement		
	102-40	List of stakeholder groups	
	102-41	Collective bargaining agreements	None
	102-42	ldentifying and selecting stakeholders	
	102-43	Approach to stakeholder engagement	
	102-44	Key topics and concerns raised	
	Reporting Practice		
	102-45	Entities included in consolidated financial statements	
	102-46	Defining report content and topic boundaries	
	102-47	List of material topics	
	102-48	Restatements of information	None
	102-49	Changes in reporting	None
	102-50	Reporting period	January-December
	102-51	Date of most recent report	August 19, 2022
	102-52	Reporting cycle	Annual
	102-53	Contact point for questions regarding the report	
	102-54	Claims of reporting in accordance with the GRI standards	
	102-55	GRI Content Index	
	102-56	External Assurance	None

GRI STANDARD GRI 101: Foundation 2016	DISCLOSURE		Page Number(s), Direct Answer and/or URLs
MATERIAL TOPICS Economic Performance			
GRI 103: Management Approach 2016	103-1	Explanation of the material topic and its boundary	
	103-2	The management approach and its components	
	103-3	Evaluation of management approach	
GRI 201: Economic Performance 2016	201-1	Direct economic value generated and distributed	
	201-2	Financial implications and other risks and opportunities due to climate change	
Indirect Economic Impacts			
GRI 103: Management Approach 2016	103-1	Explanation of the material topic and its boundary	
	103-2	The management approach and its components	
	103-3	Evaluation of management approach	
	203-2	Significant indirect economic impacts	
Water and Effluents			
GRI 103: Management Approach 2016	103-1	Explanation of the material topic and its boundary	
	103-2	The management approach and its components	
	103-3	Evaluation of management approach	
GRI 303: Water and Effluents 2016	303-1	Interactions with water as a shared resource	

GRI STANDARD GRI 101: Foundation 2016	DISCLOSURE		Page Number(s), Direct Answer and/or URLs
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GRI 103: Management Approach 2016	103-1	Explanation of the material topic and its boundary	
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Employment			
GRI 103: Management Approach 2016	103-1	Explanation of the material topic and its boundary	
	103-2	The management approach and its components	
	103-3	Evaluation of management approach	
	401-2	Benefits provided to full-time employees that are not provided to temporary or part-time employees	
Training and Education			
GRI 103: Management Approach 2016	103-1	Explanation of the material topic and its boundary	
	103-2	The management approach and its components	
	103-3	Evaluation of management approach	
	404-2	Programs for upgrading employee skills and transition assistance programs	
Diversity and Equal Opportunity			
GRI 103: Management Approach 2016	103-1	Explanation of the material topic and its boundary	

GRI STANDARD GRI 101: Foundation 2016	DISCLOSURE		Page Number(s), Direct Answer and/or URLs
MATERIAL TOPICS Diversity and Equal Opportunity			
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	103-3	Evaluation of management approach	
	405-2	Ratio of basic salary and remuneration of women to men	
Rights of IPs			
GRI 103: Management Approach 2016	103-1	Explanation of the material topic and its boundary	
	103-2	The management approach and its components	
	103-3	Evaluation of management approach	
	411-1	Incidents of violations involving rights of indigenous peoples	NONE,
Local Communities			
GRI 103: Management Approach 2016	103-1	Explanation of the material topic and its boundary	
	103-2	The management approach and its components	
	103-3	Evaluation of management approach	
	413-1	Operations with local community engagement, impact assessments, and development programs	

### membership in associations

102-13

- Developers of Renewable Energy for Advancement, Inc. (DREAM)
- Philippine Hydro Association (PhilHydro)
- Wind Energy Developers Association of the Philippines (WEDAP)
- Philippine Solar and Storage Energy Alliance (PESSEA)

### contact information

102-3 | 102-53



#### Alternergy Holdings Corporation

- Level 3B, 111 Paseo de Roxas Building, Paseo de Roxas Avenue, Makati City 1229, Philippines
- +632 7759 4327
- www.alternergy.com
- www.solar-pacific.com